

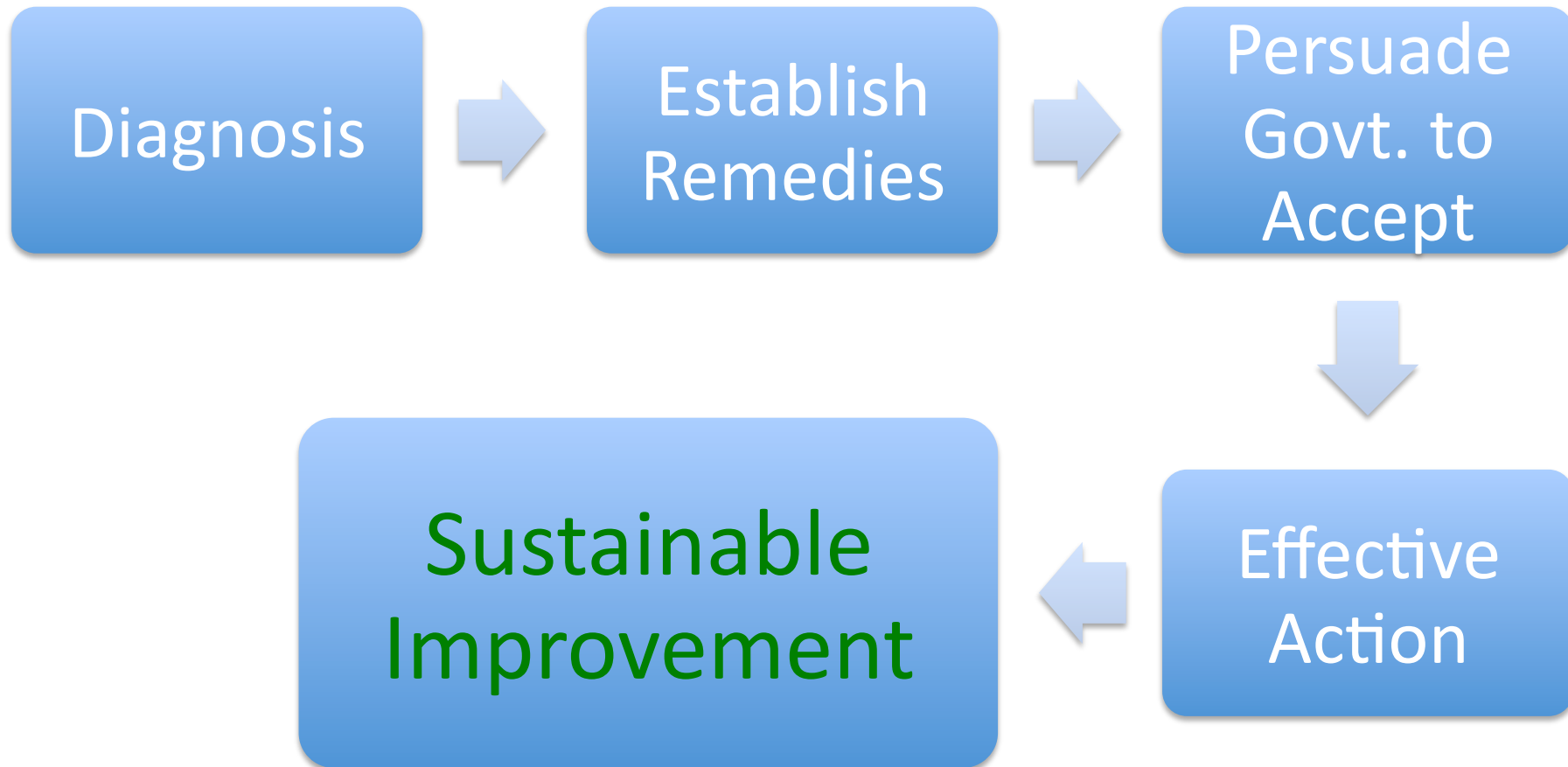
# Some Thoughts On Managing Conflict

Sir Stewart Eldon KCMG

# Three Phases:

- Failing State
- Conflict
- Reconstruction

# Phase I: Failing State



# Phase I: Key Spoilers

Wrong Diagnosis

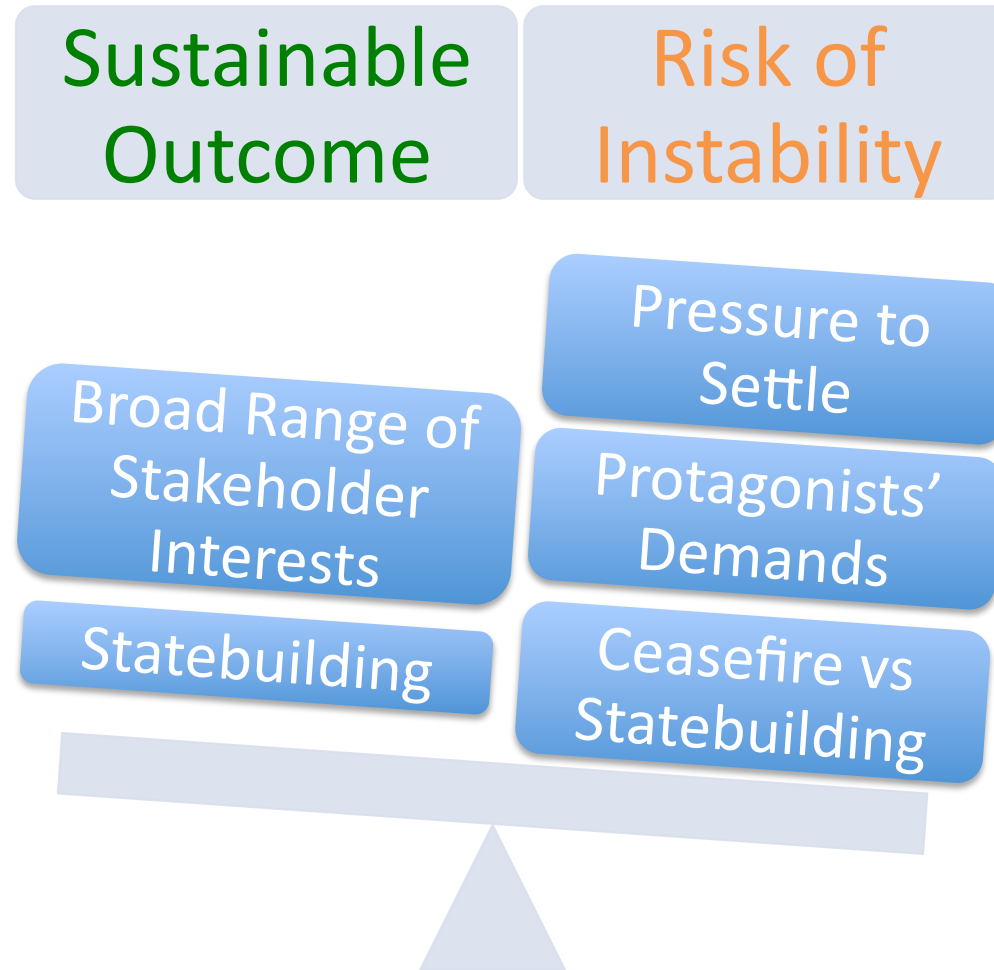
Ineffective Remedies  
(Short-term/  
Unsustainable)

**Descent to  
Conflict**

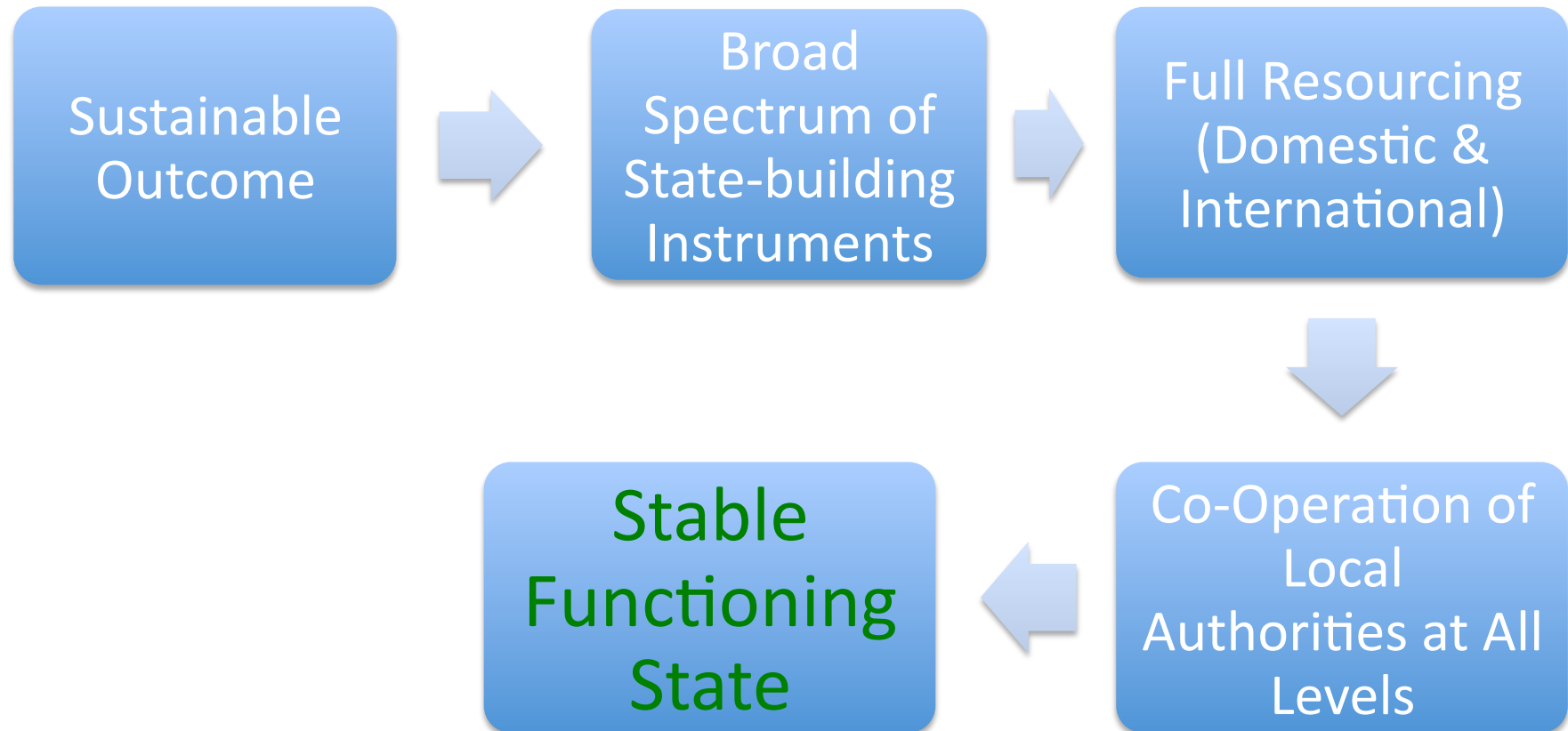
Lack of Leverage

Key Protagonists  
Dominate/Won't  
Cooperate

# Phase II: Conflict



# Phase III: Reconstruction



# Phase III: Spoilers

Key Aspects of State-Building not addressed

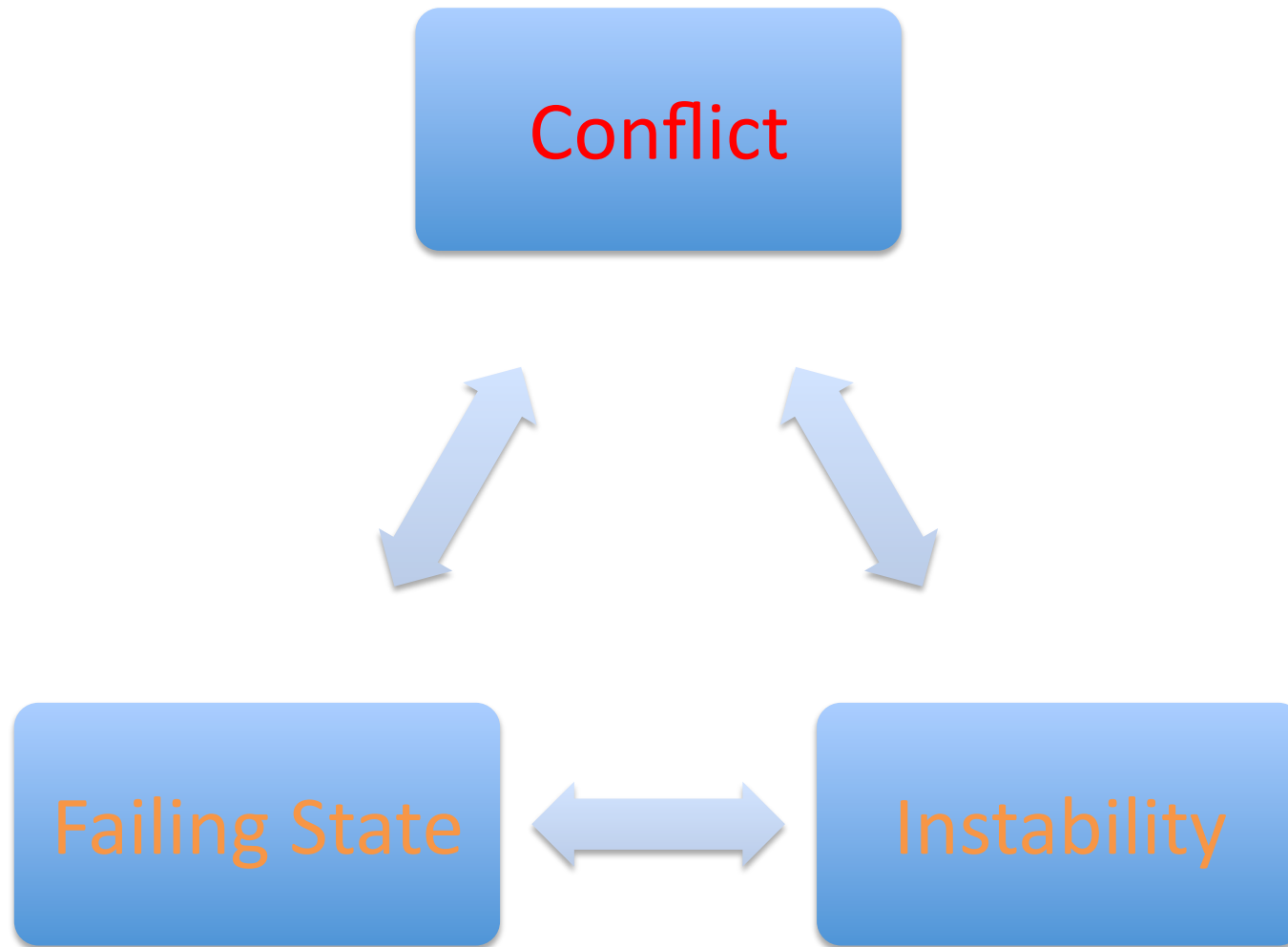
Lack of Resources/  
Security Concerns

**Return to  
Instability**

Factionalism/Non-Cooperation among Local Leadership

International Efforts Make Matters Worse

# The Key Danger





# Things That Can Help



## A More Strategic Approach to Conflict Negotiation

- Think wider than the interests of the key Protagonists
- Bear in mind the importance of State-Building for long-term sustainability



## Broad & Well-Coordinated International Strategy

- Today's Crises are more Insurgencies than Wars, and require different solutions
- International Coordination should be a broad church



## Develop Better Instruments

- Often similar instruments will be required at each stage of the Conflict Cycle
- But delivery mechanisms and emphasis may vary